

## Return to Normal Operations Resources

As our country leaders plan to move out of COVID-19 quarantine, we will balance return to business practices with the safety of employees and customers. FS-ISAC's Disaster Executive Brief and aggregate COVID-19 websites will provide members with an inventory of COVID-19 recovery information. Help us build a global resource. Contribute to "return to normal operations" resources, by emailing your content to [BusinessResilience@fsisac.com](mailto:BusinessResilience@fsisac.com).

### RESILIENCE

Strengthening the Financial Sector  
by Aiding in Business Restoration



### Return to Normal Operations Resources:

- **The John Hopkins University** [COVID-19 dashboard](#).
- **Google** tracks cases per country, state, region [Google international COVID-19 statistics](#).
- **NY Times** site for [global COVID-19 tracking and charts](#).
- The **AEI** has published the [AEI national coronavirus response: A road map to reopening](#).
- The **WHO** has published a European survey tool on [behavioral insights on COVID-19](#); to guide the understanding of employee perception of safety when returning to the office.
- **The World Economic Forum** created a [COVID-19 strategic trends model](#); reporting on impact to financial markets.
- **New Zealand** is identified as a leader in COVID-19 response. Reference their [unite against COVID-19](#) national emergency response program. Also, [New Zealand Ministry of Health, Covid-19 site](#).
- In the World Economic Forum report, **South Korea's Foreign Minister explains how the country contained COVID-19**.
- **OSHA** provides [guidance preparing workplaces](#).
- The **Institute of Health Metrics and Evaluation (IHME)** [COVID projections statistics](#) includes analysis by country.
- For U.S. return to work analysis, [The COVID Tracking Project](#) provides analysis statistics, by State, including: testing, hospitalizations, ICU, ventilators, recovery & deaths.
- The **National Governors' Association** [Roadmap to Recovery](#) and [National Governors Assoc COVID-19 site](#); provide a drill down into state COVID-19 policy.
- The **WHO transition policy document** presents international [policy considerations for COVID-19 public health](#).
- The **Healthcare ready website** includes [COVID-19 U.S. metrics and global travel restriction maps](#).
- **The US Mail** published [international mail suspensions & alerts](#).
- The [White House Opening America Again](#) model.
- This [series of maps](#) shows individual States recovery; and [tracker](#) for executive orders and more.
- US Chamber of Commerce curates a [global dashboard on COVID-19 government policies](#)

### Tracking Financial News on COVID-19

- The FS-ISAC: [COVID-19 main aggregate site](#), the [FS-ISAC EMEA site](#) and the [FS-ISAC APAC site](#) and N.A.: [FS-ISAC North America site](#).
- The [UK Finance press releases](#) on COVID-19.
- COVID-19 financial markets resources provided by the [Global Financial Markets Association \(GFMA\)](#): the [AFME finance for Europe](#), the [ASIFMA growing Asia's Markets](#) and [SIFMA](#).
- The [Bank of England response to coronavirus \(Covid-19\)](#).
- The European Banking Authority [response to COVID-19](#).
- The Central Bank of Ireland [COVID-19 - regulated firms FAQ](#).
- U.S. Financial trade group resources: [ICBA](#), [ABA](#), [CUNA](#) and [BPI](#).
- The [Treasury of New Zealand](#) site for communicating COVID-19 impacts on the economy.
- The International Monetary Fund provides a [COVID-19 policy tracker by country](#).

### Articles on RTNO Activities

- 29 April 2020 [Singapore Was a Coronavirus Success Story—Until an Outbreak Showed How Vulnerable Workers Can Fall Through the Cracks](#)
- 28 April 2020 [France announces 'progressive and controlled' lockdown exit plan](#) and Spain also plans 'transition to normality' despite rise in German Covid-19 infection rate after relaxation of restrictions
- 28 April 2020 [Germans urged to stay home amid fears Covid-19 infection rate is rising again](#)
- 27 April 2020 [Italy's Prime Minister Announces Gradual Easing Of COVID-19 Lockdown](#)
- 22 April 2020 [United Nations UN urges countries to 'build back better'](#)
- 20 April 2020 [Belgium says COVID-19 peak passed, starts looking at lockdown exit](#)
- 16 April 2020 [Germany set to be European pioneer in partially lifting Covid-19 restrictions](#)
- 13 April 2020 - The U.S. Chamber of Commerce [Implementing a National Return to Work Plan](#)

## RETURN TO NORMAL OPERATIONS (RTNO)

## PPE, Employee Resources & Testing

- The **European Commission** [guidelines on COVID-19 testing](#).
- The **FDA** site for emergency use authorizations, contains sources for personal protective equipment (PPE) & Testing Kits: [FDA lists test kit manufacturers and commercial laboratories table](#); also includes manufacturer sources.
- To help guide, usage of **Personal Protective Equipment (PPE) for non-health care workers**, see the [FEMA factsheet](#).
- For **employee protection guidance**, reference the CDC [interim guidance](#) for employers; [COVID-19 situation summary](#).

## Contact Tracing & Technology

- John Hopkins [A national plan to enable comprehensive COVID-19 case finding and contact tracing in the U.S.](#)
- New Zealand COVID-19 [business posters, including "how to do contact tracing for businesses"](#).
- 28 April 20 Code-Name BUBBLE, [how a handful of Apple and Google employees came together to help health officials trace coronavirus](#).
- 28 April 20 MIT Technology Review's [five things we need to do to make contact tracing really work](#).
- 27 April 2020 [Covid-19: New Zealand contact tracing app due within two weeks](#).
- 26 April 20 [60 Minutes TV spot on BLUEdot Outbreak Science](#) and their 14 Jan 2020 paper in the [Journal of Travel Medicine](#) where they forecast the pandemic by analyzing airline data.
- 24 April 20 John Hopkins HUB report, [massive U.S. contact tracing effort 'of critical importance'](#).
- 22 April 20 Taiwan contract tracing model [developing new apps to track the coronavirus, the best model isn't the U.S., China, Germany or South Korea. It's Taiwan](#).
- 22 April 20 [test, trace, contain: how South Korea flattened its coronavirus curve](#).
- 10 April 20 [Apple and Google partner on COVID-19 contact tracing technology](#).

## Building Re-Entry & Safety

- For elevator safety look to the [National Association of Elevator Contractors \(NAEC\)](#).
- BOMO International published [getting back to work: preparing buildings for re-entry amid COVID-19](#).
- CCPIA [COVID-19 guide for commercial property inspectors](#).

## Medical Screening

- For U.S. legal guidance on medical screening, see the [\(EEOC\) update of its pandemic guidance to account for COVID-19](#).
- See an example of [employee COVID-1 screening questions](#).

## Cross-Sector COVID-19 Resources

- On 24 April 20, the [Electricity Sector Coordination Council](#) updated their [ESCC COVID resource guide](#) to include electricity sector reopening guidance.
- API publishes their [Oil and Natural Gas pandemic planning guide](#). **For combination of hurricane season & COVID-19** see the illustrated supply chains in the [ONG preparedness handbook](#).

## Progress on COVID-19 Vaccine and Treatments

- 29 April 2020 – [Gilead Virus-Drug Trial Signals Hope, and Fauci Sees 'Good News'](#) Gilead Sciences Inc. said data from a U.S. study of its drug Remdesivir showed the medication had met the primary endpoint in a trial of its effectiveness in treating Covid-19.
- 27 April 2020 - [The drugs and treatments that could stop Covid-19](#). This article describes **progress across the globe, on some of the 70+ clinical trials** registered with the [FDA](#).

## Virus Spread

- 27 April 20 [coronavirus lingers in air of crowded spaces](#).
- 26 April 20 [Mink Found Infected With COVID-19 at Two Dutch Fur Farms: Areas Now Closed To Public](#)
- See [ProMED International Society for Infectious Diseases](#) for a list of COVID-19 reported in animals.
- 24 April 20 The New England Journal of Medicine - [Asymptomatic Transmission, the Achilles' Heel of Current Strategies to Control Covid-19](#) also the [Center for Infectious Disease Research and Policy](#).
- Publication site, [MedScape COVID-19 Resource Center](#)

## Liability & Employee Safety

- 27 April 20 the Insurance Journal [Employees Go Back to Work and Get Covid-19. What's the Liability Picture?: Opinion](#).
- 27 April 20 [A Solution to the Covid-19 Liability Problem](#)
- Marsh provides recommendations on insurance coverage, [COVID-19: Implications for Cyber, Media, and Tech/IT Liability Coverage](#).